



EBRD in Ukraine

**Presentation for GTAI on 13 March 2024
Christoph Denk, Managing Director, Policy Strategy and Delivery**



The EBRD and the war on Ukraine

We confirm our unwavering support for Ukraine at this critical moment in its history

- We have deployed **€3.8 billion** over 2022-23 to help keep the country's businesses and economy functioning
- The Governors of the EBRD approved a capital increase of **€4 billion** to enable the EBRD to provide significant and sustained investment for Ukraine into the future
- We will do all we can to help with recovery and reconstruction.

In April 2022, the EBRD Board of Governors decided to suspend Russia and Belarus' access to Bank resources. The EBRD has now closed its offices in Moscow and Minsk. Russia and Belarus remain shareholders of the Bank.

Key Areas of Focus



Trade Finance



Energy Security



Vital Infrastructure



Food Security



Private Sector Resilience

Our continuing support for Ukraine

Financing deployed over 2022-23*

€3.8 billion

Donor support mobilised since 2022

€1.6 billion

Mobilised financing from partner
institutions since 2022

€725 million

* Including grants and turnover of the Trade Facilitation Programme

- EBRD is the first multilateral development bank (MDB) to have taken Ukrainian risk on its own balance sheet since the war began
- We combine investments with active policy engagement and technical assistance, by promoting corporate governance, strengthening public administration through our Ukraine Reforms Architecture Programme, etc.
- EBRD plays an active role in various multi-donor multi-actor coordination networks and platforms.



Ukraine's economy

Investment in the real economy and the role of the EBRD

Watch: www.youtube.com/watch?v=Vybz0RZt3QQ



The story so far

Number of projects*

572

Cumulative EBRD investment*

€19,346 million

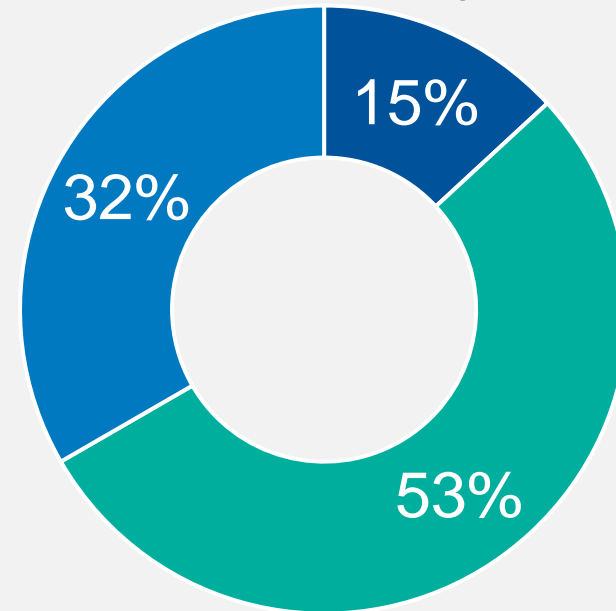
Current portfolio*

€5,160 million

The EBRD is the largest institutional investor in Ukraine

*Since 1991

Current EBRD portfolio



- Financial institutions
- Industry, commerce and agribusiness
- Sustainable infrastructure



Our activities in Ukraine

Read more: www.ebrd.com/ukraine

The Bank's investment activities are complemented by active **policy engagement and support to reforms**



Promote privatisation and commercialisation of **state-owned enterprises (SOEs)**, **anti-corruption** and **transparency**

- Assistance with amending and promoting a cornerstone **draft law on SOE corporate governance reform** (MinEconomy)
- Participation in **SOE Nomination Committee** to promote the overall **professionalization of SOE boards**.
- Assistance with the **corporatisation of Energoatom**
- Support in **anticorruption and procurement reforms** (Restoration Agency, previously Ukravtodor)
- Support with training of the **SOE and municipal compliance officers** (MinRestoration)
- **SOEs Management Assistance Reform and Transformation Program (SMART)**



Support **building institutional capacity** and **facilitate convergence with EU standards**

- Ukraine Recovery and Reform Architecture
- Business Ombudsman Council



Support the **development of a climate/environmental finance strategy** and alignment with EU climate acquis

- Support in developing the country's first **National Energy and Climate Plan (NECP)**

Sectors

Energy

Infrastructure

Financial

Agribusiness

SMEs



Ukraine Recovery and Reform Architecture

The **Ukraine Recovery and Reform Architecture (URA)** is a comprehensive technical assistance programme for strengthening the capacity of the Government of Ukraine **to deliver an effective, efficient and transparent recovery of Ukraine and its EU integration.**

Focus Areas

- Delivery of recovery and associated reforms
- Strengthening capacity of institutions to deliver on the recovery and EU integration agenda
- Strengthening donor and inter-agency coordination on recovery and planning and implementation

URA in a Nutshell



200 experts



>30 reform
areas



9 institutions

Key Results

Supporting national recovery

- Organizational support to the Multi-Agency Donor Coordination Platform
- Support to IFI Coordination Group on Ukraine recovery
- Analytical support to the National Recovery Plan/Ukraine Plan
- Assistance to the launch of EU Ukraine Facility
- Evaluation of damages (economy, infrastructure, environment, human capital)

EU integration assistance

- Mapping of administrative capacity for EU integration
- Support to legal harmonization with EU norms

Energy security

- AidEnergy platform for repair and recovery of critical energy infrastructure
- Integration of Ukraine's energy system into ENTSO/E
- Energy Strategy 2050

Corporate governance in SOEs

- Establishment of corporate government system in new energy sector entities
- Updated model of corporate governance in strategic SOEs under Ministry of Energy

The BOC serves as an **impartial and alternative mechanism of protecting the rights and interests of business entities** and facilitates dialogue with state authorities. The BOC contributes to the **creation of a system of public accountability in Ukraine.**



BOC mandate is to:

- Respond to and facilitate **resolution of complaints by foreign and domestic businesses** about unfair treatment and corruption
- Determine systemic causes of unfair treatment and corruption and share its findings with the public and public authorities

Key Results

- Since 2015, handled over **7k cases** of **state and municipal malpractice** investigated
- **63% resolved successfully** for business clients
- Client base (Q2 2023): **67% SME, 33% Big Business**
- **88% Ukrainian-owned, 12% foreign investment**
- Over 8 years, **UAH 25 billion (US\$ 700 million)** in unjustified/ predatory claims returned from government coffers to business clients
- Return on \$16 million invested is **43:1**
- Propelled **major progress in construction permitting, administrative appeals, court verdict implementation**
- Now **monitoring VAT invoice suspensions and returns** (with Rada, Finance Ministry, State Tax Service)
- Anticipating Ukraine's **renewal** needs through **preventive practice-based advice to government** on policies and procedures